



Request for Proposals (RFP)

CAISO Scheduling Coordinator Services and Congestion Revenue Rights Portfolio Management

I. OBJECTIVE

Clean Power Alliance of Southern California (“CPA”) is seeking proposals from qualified and experienced contractors to provide power Scheduling Coordinator (“SC”) services and Congestion Revenue Right (“CRR”) portfolio management to support CPA’s load and resource participation in the California Independent System Operator (“CAISO”) market.

II. BACKGROUND

CPA is a Community Choice Aggregation (“CCA”) program, established as a Joint Powers Authority made up of 32 local agencies across Los Angeles and Ventura Counties. These agencies have banded together to provide cleaner electricity at competitive rates, offering a choice in electricity service providers to approximately 1 million customer accounts in Southern California. CPA’s Fiscal Year 2019/2020 revenue is projected to be \$750 million.

CPA began offering service to municipal customers of unincorporated Los Angeles County in February 2018 and began service to non-residential customers of unincorporated Los Angeles County, Rolling Hills Estates, and South Pasadena beginning in June 2018. CPA enrolled residential customers from 31 of its member jurisdictions in February 2019 and completed enrollment of its current non-residential customers in May 2019. Both residential and non-residential customer enrollments in Westlake Village, CPA’s newest and 32nd member, will occur in June 2020.

CPA offers retail electricity service to its customers, with approx. 11,600 GWh of annual load. On an annual load basis, CPA is the fifth largest Load Serving Entity (“LSE”) in the State of California and is the largest CCA in the nation. CPA competes with Southern California Edison and Direct Access providers for retail customers within its territory and is subject to a variety of energy market risks.

CPA is a mission-based organization. CPA has an electric supply portfolio with overall lower Greenhouse Gas (“GHG”) emissions than that of Southern California Edison’s bundled service, encourages the use and development of cost-effective renewable and distributed energy resources, promotes public health in areas impacted by energy production, provides regional economic benefits and workforce development opportunities; and offers customers a choice of differentiated renewable product tiers at competitive rates.

Procurement Portfolio

CPA currently contracts for SC and CRR Portfolio Management services using a third-party provider. CPA does not own any generating assets and is not expected to own any within the term of this RFP. CPA procures fixed priced energy, resource adequacy, carbon free energy, and renewable energy to meet its compliance and customer demand obligations.

CPA currently has approximately 300 Inter-SC Trades ("ISTs") contracts and conducts monthly solicitations for fixed price energy hedges. Each monthly solicitation results in 10-15 new contracts from 7-9 different suppliers.

CPA has executed the following long-term power purchase agreements:

Resource	Type	Size (MW)	SC	Contract Start Date
Wind	Existing	21.6	Seller	12/28/2018
Hydro	Existing	11.95	CPA	12/8/2020
Wind	New	300.0	Seller	12/31/2020
Solar	New	40.0	Seller	3/3/2021
Solar	New	233.0	Seller	12/31/2021

In addition, CPA has a purchase agreement with a 11.95 MW existing wind facility, in which CPA has an obligation to serve as the SC. This contract starts on July 1, 2020 and ends on December 31, 2022.

CPA is negotiating additional long-term contracts and expects to execute in the first half of 2020 approximately 0-1 renewable, 3-7 renewable plus storage, and 2-6 standalone storage resources with online dates in 2021-2023. The majority of these contracts specify CPA as the SC. CPA may be procuring additional long-term renewable/storage contracts with online dates in the 2021-2023 range within this SC/CRR contract term.

III. QUALIFICATIONS AND EXPERIENCE

A qualified Proposer should have the following minimum qualifications and experience:

- Must be certified by the CAISO as a scheduling coordinator and have qualifications and experience with providing SC services for LSEs with loads greater than 1,000 GWh per year, preferably in the CAISO.
- Applicable qualifications and experience with providing SC services for generating assets, including intermittent renewable resources and storage assets.
- Applicable qualifications and experience with providing CRR portfolio management services for CAISO LSEs.

IV. SCOPE OF SERVICES

A. Scope of Work

A detailed description of the Scope of Work for both SC Services and CRR Portfolio Management is contained in **Attachment A**. Prospective Proposers may bid for 1) either SC Services or CRR Portfolio Management, or 2) both SC Services and CRR Portfolio Management. CPA may award more than one contract as a result of this RFP, at its sole discretion.

B. Term of Work.

Services under this RFP are expected to commence on June 6, 2020 and continue until October 31, 2022 (“Initial Term”). At the end of the Initial Term, the contract may be extended for an additional 1-year period under the same pricing terms of the Initial Term, upon agreement by both parties.

If appropriate, CPA expects the selected Proposer to participate in a transition period from the contract execution date until October 1, 2020 (“Transition Period”) to allow for any transition of responsibilities from CPA, as detailed further in **Attachment A**.

C. Performance Assurance

Proposers for Scheduling Coordinator Services will be required to post a \$1,000,000.00 letter of credit to CPA as performance assurance under the terms of the contract.

V. PRICING

Proposer must (a) describe in detail the compensation structure to meet the Scope of Work specified in Attachment A; (b) describe in detail any fees or charges for travel, telephone calls, and any other expenses anticipated to be incurred, which shall be separately billed (NOTE: any compensation for such fees or expenses shall be at-cost, i.e., no margin, or additional fees shall be charged); and (c) describe in detail any discounts or downward adjustments that are available and the conditions for such discounts. The compensation structure can include (i) fixed price or (ii) hourly rates, in which case proposer must specify the rate increments for each professional who will or is anticipated to perform services outlined herein, and a not-to-exceed amount. CPA prefers fixed price for services, however, is open to alternative structures that offer the best value to CPA.

Proposer may, at its option, submit one (1) alternative pricing proposal but that proposal must specify any additional amounts proposed and justify in detail the cost breakdown for each individual scope item described in **Attachment A**, or by another divisible increment. CPA reserves the right, at its sole discretion, to reject or accept any alternative pricing proposal.

VI. RFP PROCESS

A. RFP Schedule

The timetable for this RFP is as follows:

Description	Date
Release of RFP	March 23, 2020
Bidders’ webinar	April 1, 2020 at 11:00 a.m.
Deadline for Written Questions	April 6, 2020 by 4:00 p.m.
CPA Response to Questions	April 10, 2020
RFP Proposals Due	April 24, 2020 by 4:00 p.m.
Evaluation	April 27-May 1, 2020
Interviews, if any	May 4 -May 13, 2020

Contract Negotiations, if any	May 13-22, 2020
Execution of Contract	June 5, 2020

B. Questions, Responses and Bidders’ Webinar

Prospective Proposers may submit questions regarding this RFP by email to contracting@cleanpoweralliance.org. When submitting questions, please specify which section of the RFP you are referencing and quote the language that prompted the question. Questions may address issues or concerns about the evaluation criteria, the scope of work, aspects of the RFP that may unfairly disadvantage a Proposer or, due to unclear instructions, may result in CPA not receiving the best possible responses from Proposers.

A bidders’ webinar will be held on April 1st, 2020 from 11AM to 12PM PST. Please use this [LINK](#) to register for the webinar. After registering, you will receive a confirmation email containing information about joining the webinar. A transcript of the webinar will be posted on the CPA website.

CPA will provide responses to questions on April 10th, 2020. CPA reserves the right to group similar questions when providing answers.

C. Proposal Submission Deadline

Proposals must be submitted by email to contracting@cleanpoweralliance.org by **4 pm on April 24, 2020**. Please include “SC and CRR RFP” in the email subject line.

It is the sole responsibility of the submitting Proposer to ensure that its proposal is received before the submission deadline. Submitting Proposers shall bear all risks associated with delays in delivery. Any proposals received after the scheduled closing date and time for receipt of proposals may not be accepted.

D. Proposal Evaluation Criteria

Proposals will be evaluated in accordance with the following evaluation criteria.

Evaluation Criteria
Proposer’s Qualifications and Experience (see Section III)
Proposer’s approach to the Scope of Work and work plan to complete the Scope of Work in Attachment A
Proposer’s Pricing (see Section V)

E. Evaluation Process

CPA will evaluate the proposals pursuant to the criteria specified, in Section VI.D., above. Following this evaluation, CPA may select one proposer or select a number of proposers (with or without interviews). CPA may also conduct interviews with a “short list” of proposers, consisting of those proposers reasonably likely, in the opinion of CPA, to be awarded the contract. Any interview may include discussions about services offered, workplan, deliverables,

or, pricing amount or structure. Interviews may take place through written correspondence, telephone or video conference, and/or face-to-face interviews, at CPA's sole discretion.

CPA reserves the right not to convene interviews or discussions, and to make an award or awards on the basis of initial proposals received. References may be contacted at any point in the evaluation process.

After a proposer(s) has been selected, CPA will negotiate a contract(s) for execution. If a satisfactory contract cannot be negotiated with any proposer, CPA may, at its sole discretion, begin contract negotiations with another proposer. Proposers are further notified that CPA may disqualify any proposer with whom CPA cannot satisfactorily negotiate a contract. A contract may be presented to CPA's Board of Directors for approval.

VII. PROPOSAL REQUIREMENTS

Proposals shall include the following components:

- Proposer's qualifications and experience with the elements specified in Section III, "Qualifications and Experience" Proposer should highlight experience with similar services for retail electricity providers. Proposer must provide the qualifications for all team members, including the principal, company official(s), and other personnel who will be assigned to work on behalf of CPA.
- Proposer's explanation for how it plans to meet Tasks and Deliverables specified in **Attachment A** (which will be attached to the final agreement as Exhibit A). This section must include:
 - A Proposed work plan for onboarding CPA during any Transition Period described in Section IV(B), if applicable. The work plan must include project schedule, milestones, stage gates, acceptance criteria, tasks, and specific deliverables. The work plan and project schedule should assume close coordination with CPA staff. The selected contractor will lead regular project management meetings with CPA, including providing agendas and documenting meeting notes and action items. Any work plan may be included in the final agreement as an exhibit.
 - A list of proposer's planned project team, who will be assigned to work on behalf of CPA, and an explanation for each project team member's role and responsibility.
 - A list of subcontractors, if any, and their respective roles and responsibilities separated by task.
 - Proposer must provide its pricing proposal, including the information required in Section V., "Pricing," above. Proposer should describe any fixed fees or hourly billing rates, fees, or other compensation that Proposer may seek from CPA for services, inclusive of staff time, equipment, materials, travel, administrative/clerical, overhead and other out-of-pocket expenses, if applicable to this contract.

- If a teaming arrangement is being proposed, subcontractor costs should be broken out separately.
- A Proposer of SC services must describe how it will manage its posting obligations with the CAISO.
- Proposer's completed Prospective Contractor References Form. See **Attachment B**.
- Attach a pro forma agreement. In addition, in its right to negotiate a final contract, CPA reserves the right to reject or revise any or all of proposer's pro forma, or to add CPA's standard terms. See also, Section VI.E.
- Proposer's **completed** Campaign Contribution Form. See **Attachment D**.

VIII. RESERVATION OF RIGHTS

This RFP is a solicitation for proposals only and is not intended as an offer to enter into a contract or as a promise to engage in any formal competitive bidding or negotiations. CPA may, at its sole discretion, accept or reject any or all proposals submitted in response to this RFP without any explanation. CPA also may, in its sole discretion, make no award for this RFP or cancel this RFP in its entirety. In addition, CPA may, at its sole discretion, only elect to proceed with contract negotiations for some of the services included in the proposal. CPA may also select any part of a Proposal, or sub-divide, or combine a Proposal. CPA further reserves its right to waive minor errors and omissions in proposals, request additional information or revisions to offers, and to negotiate with any or all Proposers.

CPA shall not be liable for any costs incurred by the Proposer in connection with the preparation and submission of any proposal. CPA reserves the right to waive inconsequential disparities in a submitted proposal. CPA has the right to amend the RFP, in whole or in part, by written addendum, at any time. CPA is responsible only for that which is expressly stated in the solicitation document and any authorized written addenda. Such addendum shall be made available to each person or organization which CPA records indicate has received this RFP and on CPA's website. Should such addendum require additional information not previously requested, failure to address the requirements of such addendum may result in the proposal being found non-responsive and not being considered, as determined in the sole discretion of CPA. CPA is not responsible for and shall not be bound by any representations, statements, or explanations made by any individual acting or purporting to act on CPA's behalf, except for a representation, statement, or explanation provided in writing through the e-mail address identified in the RFP. CPA has the right to reissue the RFP at a future date.

IX. CONFIDENTIALITY AND PUBLIC RECORDS

Responses to this RFP shall become the exclusive property of CPA. CPA is subject to the California Public Records Act ("CPRA"). The recommended Proposer's proposal will become a matter of public record when contract negotiations are complete and when an agreement is executed by CPA. Exceptions to disclosure may be available to those parts or portions of proposals that are justifiably and reasonably defined as business or trade secrets, and plainly

marked by the Proposer as "Trade Secret", "Confidential", or "Proprietary". CPA will endeavor to protect any such marked information to the extent permitted under the California Public Records Act. However, CPA shall not, in any way, be liable or responsible for the disclosure of any such record or any parts thereof, if disclosure is required or permitted under the CPRA or otherwise by law.

In the event CPA receives a CPRA request for any of the aforementioned documents, information, books, records, and/or contents of a proposal marked "Confidential", "Trade Secrets", or "Proprietary", Proposer agrees to defend and indemnify CPA from all costs and expenses, including reasonable attorneys' fees, incurred in connection with any action, proceedings, or liability arising in connection with the CPRA request.

A blanket statement of confidentiality or the marking of each page of the proposal as confidential shall not be deemed sufficient notice of a CPRA exemption, and a Proposer who indiscriminately and without justification identifies most or all of its proposal as exempt from disclosure or submits a redacted copy may be deemed non-responsive.

X. CONFLICTS OF INTEREST

CPA is governed by the Political Reform Act, Government Code Section 1090, Government Code Section 84308, and other requirements governing conflicts, campaign contributions, and gifts. Proposers are required to review all applicable conflict of interest laws. In addition, CPA has adopted policies governing Proposer conduct. Proposers are advised to review and comply with all policies, including the Vendor Communication Policy available here: <https://cleanpoweralliance.org/key-documents/>.

You may not contact or receive information outside of this RFP process. If it is discovered that the Proposer contacted and received information from anyone other than the email address specified above and under the process specified herein regarding this solicitation, CPA may, in its sole discretion, disqualify your proposal from further consideration.

All contact regarding this RFP or any matter relating thereto must be in writing and may be emailed to contracting@cleanpoweralliance.org.

ATTACHMENTS

Attachment A – Scope of Services

Attachment B – Prospective Contractor References

Attachment C – List of CPA Member Agencies

Attachment D – Campaign Contribution Form (Government Code 84308)

ATTACHMENT A: SCOPE OF SERVICES

I. SC SERVICES

CPA is seeking 7-day, 24-hour day-ahead and real-time SC service provider for transactions with the CAISO, including energy, capacity, and ancillary services. Tasks and Deliverables will include:

- **Provide Daily Forecast of CPA Hourly Loads:** Each business day, Provider will generate an hourly weather-adjusted forecast of loads for the next fourteen (14 days) for CPA. CPA may choose to use this forecast, use CPA's own internal forecast, or some blend of both for daily load bidding. Provider is expected to coordinate with CPA's in-house load forecaster and any third-party load forecasting data provider. Note that CPA does not have access to real-time supervisory contract and data acquisition (SCADA) data and Provider will be required to use its preferred combination of estimated settlement quality meter data (ESQMD, T+8), actual settlement quality meter data (ASQMD, T+48) and historical customer meter data to develop its forecasts.
 - Proposer should describe its load forecasting methodology as part of the RFP submission.
- **Submit Demand to CAISO Markets.** Provider will submit demand bids to the CAISO markets to meet CPA's forecasted load requirements. Provider will monitor and compare demand bid information resident in the CAISO portal with submitted information and validate market data submissions.
- **Submit Supply Schedules:** Submitting ISTs, submitting import schedules, preparing e-tags, and marketing e-tags as may occur due to transmission constraints/outages from delivery to sink.
- **Submit Supply Bids to CAISO Markets (both economic and self-schedule):** As and when CPA directly enters into supply agreements with power suppliers, generators, storage facilities, and/or demand response or other aggregated or virtual resources, Provider will perform the scheduling and settlement activities required to schedule CPA's supply agreements with CAISO, including new resource onboarding. Provider will coordinate unit outages with generation operators and CAISO and will coordinate directly with generation operators for supply forecasts.
- **Resource Optimization:** Provider will be able to optimize bidding and dispatch strategies across a full range of technologies to maximize the value of CPA's resource portfolio in the CAISO market. Importantly, CPA seeks a provider with strong experience in the optimization of energy storage bidding and dispatching.
 - Proposer should clearly describe experience and capabilities as it relates to in energy storage resource optimization.

- **CAISO Settlement Validation and Reporting:** Provider will validate all CAISO invoices, including performing CAISO shadow settlements, and provide a weekly validation report to CPA. Should CPA elect to dispute a CAISO invoice amount, Provider will file a dispute with CAISO pursuant to the CAISO Tariff and take any further appeals or actions needed to address a dispute determination. In addition, Provider will provide a weekly CAISO invoice summary report detailing CAISO charges and credits by applicable charge code for the prior week and a monthly report detailing all historical charges and credits by charge code.
- **Performance Reporting and Data:** Provider will provide regular reporting (daily, weekly, and monthly) on the performance and availability of CPA's resource portfolio and CAISO market activity including hourly day ahead and real time load and generation volumes and prices; and provider will be capable of providing on-demand custom reports on this data or provide CPA with access to systems that enable CPA to retrieve relevant data on demand.
- **Middle-Office Support:** Provider will provide several middle-office functions for CPA:
 - **Deal Capture and System of Record:** Enter executed and prospective transactions for all product types (energy, PCC1, PCC2, PCC3, carbon free, and resource adequacy) into Provider's system of record. CPA will be provided with access to its transaction data either through a direct user interface or daily report in a file format agreeable to CPA, including data for settlements validation of bilateral transactions. Provider will support CPA staff to validate all new contracts in the system of record. Proposer should describe examples of how its Deal Capture and System of Record currently interfaces with clients' corporate accounting and financial management systems.
 - **Position management:** Support accurate and timely tracking of CPA's net positions for all product types.
 - **Credit:** Conduct daily monitoring and reporting on CPA's counterparty credit. Provide credit limit recommendations consistent with CPA's Credit Protocols and provide recommendations for transaction level credit support.
 - **Risk Management:** Provide CPA access to Provider's risk analytics platform to support scenario and stochastic analysis to assess CPA's portfolio risk, consistent with CPA's [Energy Risk Management Policy](#). In its RFP submission, Proposers should provide an overview of the risk analytics platform, describe how CPA will access is functionality, and provide any sample reports or interfaces.

Financial Model Support: Support CPA's proforma financial projection model by providing updates of CPA's projected power supply costs, on an accrual and cash basis. Updates will be provided monthly or upon demand.

- **ETRM Shadow:** CPA is currently exploring investing in its own ETRM system, to deployed as early as 2021. Provider should describe how operations will function if CPA operates its own ETRM system, including data transfer interfaces and how data and systems will work together. Proposer should describe any examples of current clients who operate their own ETRM system in parallel to the Proposer's ETRM system.
- **Business Resiliency:** CPA will be implementing a resiliency plan in 2020 and the Provider will develop processes and protocols consistent with this plan to ensure CPA's critical operations will be maintained during emergency events.
- **Transition Period:** If applicable, Provider to perform all start-up SC functions during the Transition Period. CPA is currently considering establishing CPA as its own SC with CAISO, and the Provider is expected to provide guidance, assistance, and support should CPA proceed with this option.
 - Proposer should provide a detailed work plan (with milestone dates) describing all activities and deliverables during the Transition Period, including any data or process requirements for CPA.

II. CRR PORTFOLIO MANAGEMENT

- **CRR Bid Strategy Development and Implementation.** Provider will manage the annual and monthly CRR nomination and allocation process on behalf of CPA and consult with CPA to select CRRs to nominate. Selection of any CRRs to nominate will be at CPA's sole discretion.
 - Proposer's CRR nominations will be supported by market analysis.
 - Results of CRR analysis performed, including any inputs (e.g. process, constraints, and outages) used to prepare such results will be made available to CPA via a form agreeable to CPA.
 - Proposer should provide a description of its CRR analytical tools as part of this RFP submission.
- **CRR Portfolio Performance:** Provider to provide monthly reports and presentation on CPA's CRR portfolio performance, including CRR revenue forecasts. Provider to review all settlement statements and invoices associated with any such CRRs for accuracy.
- **Note:** CPA shall be responsible for funding the CAISO CRR Candidate Holder Minimum Participation Requirement, if any, directly with CAISO.

**ATTACHMENT B
PROSPECTIVE CONTRACTOR REFERENCES**

Contractor's Name: _____

List three (3) References where the same or similar scope of services were provided in order to meet the Minimum Requirements stated in this solicitation.

1. Name of Firm	Address of Firm	Contact Person	Telephone # ()	Fax # ()
Name or Contract No.	# of Years / Term of Contract		Type of Service	Dollar Amt.
2. Name of Firm	Address of Firm	Contact Person	Telephone # ()	Fax # ()
Name or Contract No.	# of Years / Term of Contract		Type of Service	Dollar Amt.
3. Name of Firm	Address of Firm	Contact Person	Telephone # ()	Fax # ()
Name or Contract No.	# of Years / Term of Contract		Type of Service	Dollar Amt.

**ATTACHMENT C
LIST OF CPA MEMBER AGENCIES**

County/City
Agoura Hills
Alhambra
Arcadia
Beverly Hills
Calabasas
Camarillo
Carson
Claremont
Culver City
Downey
Hawaiian Gardens
Hawthorne
LA County
Malibu
Manhattan Beach
Moorpark
Ojai
Oxnard
Paramount
Redondo Beach
Rolling Hills Estates
Santa Monica
Sierra Madre
Simi Valley
South Pasadena
Temple City
Thousand Oaks
Ventura City
Ventura County
West Hollywood
Westlake Village
Whittier



**Attachment D
CAMPAIGN CONTRIBUTION DISCLOSURE FORM**

Government Code Section 84308

In accordance with California law, bidders and contracting parties are required to disclose, at the time a proposal is submitted or pre-qualified provider receives a Task Order solicitation, information relating to any campaign contributions made to Clean Power Alliance of Southern California’s (CPA) Regular or Alternate Directors, including: the name of the party making the contribution (which includes any parent, subsidiary or otherwise related business entity, as defined below), the amount of the contribution, and the date the contribution was made. 2 Cal. Code of Regs. (C.C.R.) §18438.8(b).

California law prohibits a party, participant, or an agent, from making campaign contributions to a CPA Director of more than \$250 while their contract is pending before the CPA Board; and **further prohibits any campaign contribution of more than \$250 from being made for three (3) months following the date of the final decision by the CPA Board.** Gov’t Code §84308(d).

For purposes of reaching the \$250 limit, the campaign contributions of the bidder or contractor plus contributions by its parents, affiliates, and related companies of the contractor or bidder are added together. 2 C.C.R. §18438.5.

In addition, a CPA Director must abstain from voting on a contract or permit if they have received a campaign contribution from a party or participant to the proceeding, or agent, totaling more than \$250 in the 12-month period prior to the consideration of the item by the CPA Board. Gov’t Code §84308(c).

The names of the Regular and Alternate Directors and their member agency is attached hereto as Exhibit A. **Please note that Exhibit A may change from time to time. It is the contractor’s or bidder’s responsibility to comply with Section 84308.**

* * * * *

Every bidder or contractor must disclose as follows:

Section 1

Bidder/Contractor (Legal Name) _____.

List any parent, subsidiaries, or otherwise affiliated business entities of Contractor (See definitions in 2 C.C.R.. §18703.1(d)):

*Attach additional pages, if necessary

Section 2

Has Contractor or Bidder (identified in Section 1) and/or any parent, subsidiary, or affiliated company, or agent thereof, made a campaign contribution(s) totaling \$250 or more in the aggregate to a Director of CPA's Board in the 12 months preceding the date of execution of this disclosure?

Yes

No

If YES, proceed to Section 3 and complete. Then, sign and date under Section 4.

If NO, proceed to Section 4.

Section 3

Regular/Alternate Director	Amount of Contribution	Date of Contribution

*Attach additional pages, if necessary

Section 4

I, _____, [print name] am authorized to sign this disclosure on behalf of the Contractor/Bidder identified in Section 1. I acknowledge and understand Government Code Section 84308 requirements, including any continuing compliance obligations. I declare the foregoing disclosures to be true and correct.

TITLE: _____

SIGNATURE: _____

DISCLOSURE DATE: _____

The following individuals listed are elected officials who serve on Clean Power Alliance’s Board of Directors as either Regular or Alternate Directors. Non-elected alternate directors are not included, unless they are campaigning for elected office.

REGULAR DIRECTORS

County/City	Regular Directors
1. Agoura Hills	Deborah Klein Lopez
2. Alhambra	Ross Maza
3. Arcadia	Sho Tay
4. Beverly Hills	Julian Gold
5. Calabasas	Alicia Weintraub
6. Camarillo	Susan Santangelo
7. Carson	Jawane Hilton
8. Claremont	Corey Calaycay
9. Culver City	Meghan Sahli-Wells
10. Downey	Sean Ashton
11. Hawaiian Gardens	Jesse Alvarado
12. Hawthorne	Alex Monteiro
13. LA County	Sheila Kuehl
14. Malibu	Skylar Peak
15. Manhattan Beach	Nancy Hersman
16. Moorpark	Janice Parvin
17. Ojai	Johnny Johnston
18. Oxnard	Carmen Ramirez
19. Paramount	Laurie Guillen
20. Redondo Beach	Christian Horvath
21. Rolling Hills Estates	Steve Zuckerman

22. Santa Monica	Kevin McKeown
23. Sierra Madre	John Capoccia
24. Simi Valley	Ruth Luevanos
25. South Pasadena	Diana Mahmud
26. Temple City	Nanette Fish
27. Thousand Oaks	Bob Engler
28. Ventura	Christy Weir
29. Ventura County	Linda Parks
30. West Hollywood	Lindsey Horvath
31. Westlake Village	Kelly Honig
32. Whittier	Fernando Dutra

ALTERNATE DIRECTOR(S)

County/City	Alternate Director(s)
1. Agoura Hills	Linda Northrup
2. Alhambra	Jeff Maloney
3. Beverly Hills	Robert Wunderlich
4. Calabasas	David Shapiro
5. Camarillo	Kevin Kildee
6. Carson	Cedric L. Hicks Sr.
7. Claremont	Jennifer Stark
8. Culver City	Daniel Lee
9. Downey	Alex Saab
10. Downey	Rick Rodriguez
11. LA County	Mark Ridley Thomas

12. Malibu	Rick Mullen
13. Manhattan Beach	Richard Montgomery
14. Moorpark	Roseann Mikos
15. Oxnard	Bert Perello
16. Redondo Beach	John Gran
17. Rolling Hills Estates	Judy Mitchell
18. Sierra Madre	Rachelle Arizmendi
19. Simi Valley	Keith Mashburn
20. Temple City	William Man
21. Temple City	Tom Chavez
22. Ventura	Sofia Rubalcava
23. Ventura County	Steve Bennett
24. West Hollywood	Lauren Meister
25. Westlake Village	Ned Davis
26. Whittier	Henry Bouchot