



**MEETING of the Executive Committee of the
Clean Power Alliance of Southern California**

Wednesday, May 15, 2019

1:30 p.m.

555 West 5th Street, 35th Floor

Los Angeles, CA 90013

Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation to participate in this meeting, or who have a disability and wish to request an alternative format for the meeting materials, should contact Christian Cruz at ccruz@cleanpoweralliance.org or (213) 269-5870. Notification in advance of the meeting will enable us to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it.

PUBLIC COMMENT POLICY: *The General Public Comment item is reserved for persons wishing to address the Committee on any Clean Power Alliance-related matters not on today's agenda. Public comments on matters on today's Consent Agenda and Regular Agenda shall be heard at the time the matter is called. Comments on items on the Consent Agenda are consolidated into one public comment period. As with all public comment, members of the public who wish to address the Committee are requested to complete a speaker's slip and provide it to Clean Power Alliance staff at the beginning of the meeting but no later than immediately prior to the time an agenda item is called.*

Each speaker is customarily limited to two (2) minutes (in whole minute increments) per agenda item with a cumulative total of five (5) minutes to be allocated between the General Public Comment, the entire Consent Agenda, or individual items in the Regular Agenda. Please refer to Clean Power Alliance Policy No. 8 – Public Comments for more information.

In addition, members of the Public are encouraged to submit written comments on any agenda item to PublicComment@cleanpoweralliance.org. To enable an opportunity for review, written comments should be submitted at least 72 hours but no later than 24 hours in advance of the noticed Committee meeting date. Any written materials submitted thereafter will be distributed to the Committee at the Committee meeting. Any written submissions must specify the Agenda Item by number, otherwise they will be considered General Public Comment.

Clean Power Alliance Executive Committee Meeting
May 15, 2019

Members of the public may also participate in this meeting remotely at the following addresses:

Beverly Hills City Hall
4th Floor, Conference Room 4B
455 N. Rexford Drive, Beverly Hills, CA 90210

Ventura County Government Center
Channel Islands Conference Room, 4th Floor Hall of Administration
800 South Victoria Avenue, Ventura, CA 93009

I. WELCOME AND ROLL CALL

II. GENERAL PUBLIC COMMENT

III. CONSENT AGENDA

1. Approve Minutes from April 17, 2019 Executive Committee Meeting

IV. REGULAR AGENDA

2. Review Draft Agenda for June 6, 2019 Board of Directors Meeting
3. Discuss Southern California Edison Return on Equity Request
4. Staff Update on 2019 Board Retreat Planning

V. COMMITTEE MEMBER COMMENTS

VI. ADJOURN

***Public Records:** Public records that relate to any item on the open session agenda for a Committee Meeting are available for public inspection. Those records that are distributed less than 72 hours prior to the meeting are available for public inspection at the same time they are distributed to all, or a majority of, the members of the Committee. The Board has designated Clean Power Alliance, 555 W. 5th Street, 35th Floor, Los Angeles, CA 90013, as the location where those public records will be available for inspection. The documents are also available online at www.cleanpoweralliance.org.*

MEETING of the Executive Committee of the
 Clean Power Alliance of Southern California
 Wednesday, April 17, 2019, 1:30 p.m.

MINUTES

555 West 5th Street, 35th Floor
 Los Angeles, CA 90013

*Beverly Hills City Hall
 4th Floor, Conference Room 4B
 455 N. Rexford Drive, Beverly Hills, CA 90210*

*Ventura County Government Center
 Channel Islands Conference Room
 4th Floor Hall of Administration
 800 South Victoria Avenue, Ventura, CA 93009*

I. WELCOME AND ROLL CALL

Chair Diana Mahmud called the meeting to order.

Roll Call				
1	Beverly Hills	Julian Gold	Director	Remote
2	Los Angeles County	Sheila Kuehl	Vice Chair	Present
3	Oxnard	Carmen Ramirez	Committee Member	Remote
4	Rolling Hills Estates	Steve Zuckerman	Committee Member	Present
5	Santa Monica	Kevin McKeown	Committee Member	Present
6	South Pasadena	Diana Mahmud	Chair	Present
7	Ventura County	Linda Parks	Vice Chair	Remote
8	West Hollywood	Lindsey Horvath	Committee Member	Remote

II. GENERAL PUBLIC COMMENT

There were no public comments.

III. CONSENT AGENDA

1. Approved Minutes from April 17, 2019 Executive Committee Meeting

Motion: West Hollywood, Committee Member Horvath

Second: Los Angeles County, Vice Chair Kuehl

Vote: Item 1 was approved by unanimous roll call vote.

IV. REGULAR AGENDA

2. Reviewed Draft Agenda for May 2, 2019 Board of Directors Meeting

Ted Bardacke, Executive Director, introduced this item. Vice Chair Kuehl asked staff about Item 3 on the Draft Board Agenda, the solar referral service. Specifically, who would be making the decisions as they pertain to approved solar vendors, and what liability will CPA have if a customer experiences performance or other issues with a vendor. Nancy Whang, General Counsel, advised that there could be terms and conditions that a customer must first sign that would remove liability from CPA. Mr. Bardacke indicated this item would be postponed to a future Board meeting.

Mr. Bardacke provided brief remarks in reference to vendor communications. Nancy Whang, General Counsel, clarified that vendors would be given notice of remedies if it is determined the policy has been violated. Chair Mahmud asked Counsel to include recognized exceptions for Directors who are designated or identified as representing CPA at an arbitration or mediation. Chair Mahmud requested that this item be moved to the June Board meeting to allow for discussion, considering many of the Board members are to be in remote location during the May meeting. Additionally, Committee member Ramirez requested that a code of conduct for the Community Advisory Committee be considered. Vice Chair Parks also suggested that a Board member who has had contact with a vendor must not only recuse themselves from relevant votes but also be precluded from lobbying on behalf of that vendor.

Mr. Bardacke introduced Item 5 of the Draft Board Agenda regarding the Executive Director's Expenditure Authority. The Committee discussed that only a one-time 10% per contract increase in expenditure reimbursement will be allowed, under this authority, so as to not incur large amount of reimbursement costs that go far beyond a contracted amount. Vice Chair Parks indicated that there should be a step before increasing the expenditure authority to \$250,000 and that it was preferred to increase authority to \$125,000 before considering an additional increase. The Committee arrived at a consensus on this request.

For Item 6 regarding the bill positions, the Committee also requested that this item be placed on the Regular Agenda at the Board meeting, not on Consent, and staff concurred.

Regarding the Voyager Scholarship Program item, Chair Mahmud asked whether IBEW was consulted during this process. Staff reported that IBEW was consulted and the Committee requested that information be included in the Board staff report. In addition, staff should include in the recommendation that all unused funds should be rolled over to the following academic year for future scholarships.

This item was for discussion purposes only.

3. Discussed 2019/20 Budget Priorities and Organizational Development

Ted Bardacke, Executive Director, provided a presentation on this item, and indicated that the Finance Committee will be receiving the Budget Priorities with monetary numbers at their next meeting. The Executive Committee will then see a draft for feedback, prior to final approval by the Board.

Mr. Bardacke highlighted the local programs budget, which includes some funds for the Distributed Energy Resources (DER) pilot project. He indicated, if need be, staff could seek a budget amendment should more

funds be necessary for implementation of broader customer programs. In addition, Mr. Bardacke highlighted the expansion of CPA's staff, which will lessen the need for costly external consultants and allow more work to be done in house. Vice Chair Kuehl indicated that with a growing staff, the consideration for a dedicated HR person is important and asked if that was taken into account. Mr. Bardacke indicated the Monique Edwards has recently taken on that title and will formally designated as CPA's Manager in addition to her current duties. Chair Mahmud asked that support staff should be a focal point of expansion, as the need for such staff will help with the day to day operations. Staff clarified that the organizational chart does allow for the addition of some administrative staff that will be shared among departments. Staff also indicated that the organizational chart will gradually be filled out over the next fiscal year, not all in the first month. Finally, Mr. Bardacke highlighted that there will be a budget item for CPA to locate to its own office space and staff is prioritizing a building within Downtown Los Angeles that is transit accessible.

This item was for discussion purposes only.

V. COMMITTEE MEMBER COMMENTS

There were no additional Committee Member comments.

VI. ADJOURN

Chair Mahmud adjourned the meeting.



Staff Report – Agenda Item 2

To: Clean Power Alliance (CPA) Executive Committee
From: Ted Bardacke, Executive Director
Subject: Review Draft Agenda for June 6, 2019 Board of Directors Meeting
Date: May 15, 2019

Staff will provide an overview of the proposed agenda items for the June 6, 2019 Board of Directors meeting for review and feedback from the Executive Committee. The Draft Board agenda and supporting materials are attached to this staff report, and a discussion of pertinent items for Board consideration is provided below.

JUNE RATE ADJUSTMENTS

In June 2019, SCE will implement another rate change, its fourth in the past five months. CPA has adjusted its rates in accordance with each of these SCE rate changes with the goal of having customers' bills fall within specified discounts or premiums compared to SCE rates. On June 6, the Board will be presented with additional adjustments to CPA's rates to account for the upcoming SCE rate change.

At the May 15 Executive Committee meeting, staff will provide a current update of the expected rate changes. Staff will also discuss potential rate design options for accounts held by our member agencies, including streetlights.

FISCAL YEAR 2019/2020 BUDGET

The Proposed Fiscal Year 2019/20 (FY19/20) Budget will be presented to the Board for consideration on June 6 following several rounds of input from the Finance Committee

and the Executive Committee. The Board also received a presentation on the Budget priorities of Programs, People, Systems and Space at the May 2 meeting.

Attached is a Draft FY19/20 “below the line” budget for review which omits “above the line” energy revenue and cost projections but includes a net energy revenue amount of \$55 million. Staff is currently evaluating opt-out behavior from Phase 4 enrollment and planning for rates that will go into effect in June, based on both SCE’s June rate adjustment and the cost to serve different customer classes. Staff expects the net energy revenue amount in the Proposed FY19/20 Budget presented to the Board in June to be close to the \$55 million amount shown in line item 4 of the Draft FY 19/20 Budget.

LONG-TERM POWER PURCHASE AGREEMENTS (PPAs)

In October 2018, CPA launched its first long-term clean energy request for offers (RFO), in which CPA targets procurement of 1-2 million MWh of renewable energy annually from multiple projects. This procurement will enable for CPA to meet its regulatory obligations and customer commitments more cost-effectively than buying renewable energy on the short-term market, while expanding the overall supply of renewable energy in California.

CPA received a robust response to the RFO from over 230 facilities for renewable, renewable plus storage, and standalone storage offers. The Energy Planning & Resources Committee approved a shortlist of projects that were selected to proceed with PPA negotiations. CPA entered into exclusive negotiations with five developers for seven projects, which includes four solar facilities, two solar plus storage facilities, and one standalone battery facility for contracts 15 years in length or longer.

Per CPA’s Energy Risk Management Policy, any long-term transactions require approval by the Board. Staff anticipates bringing two or three of these seven short-listed projects to the June Board meeting for consideration.

Attachments: 1) Draft June 6, 2019 Board Agenda
 2) Draft FY 19/20 Budget



**REGULAR MEETING of the Board of Directors of the
Clean Power Alliance of Southern California
Thursday, June 6, 2019**

2:00 p.m.

DRAFT

TBD

Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation to participate in this meeting, or who have a disability and wish to request an alternative format for the meeting materials, should contact Jacquelyn Betha at least two (2) working days before the meeting at jbetha@cleanpoweralliance.org or (213) 269-5870, ext. 1001. Notification in advance of the meeting will enable us to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it.

PUBLIC COMMENT POLICY: *The General Public Comment item is reserved for persons wishing to address the Board on any Clean Power Alliance-related matters not on today's agenda. Public comments on matters on today's Consent Agenda and Regular Agenda shall be heard at the time the matter is called. Comments on items on the Consent Agenda are consolidated into one public comment period. As with all public comment, members of the public who wish to address the Board are requested to complete a speaker's slip and provide it to Clean Power Alliance staff at the beginning of the meeting but no later than immediately prior to the time an agenda item is called.*

Each speaker is limited to two (2) minutes (in whole minute increments) per agenda item with a cumulative total of five (5) minutes to be allocated between the General Public Comment, the entire Consent Agenda, or individual items in the Regular Agenda. Please refer to Policy No. 8 – Public Comment for additional information.

In addition, members of the Public are encouraged to submit written comments on any agenda item to PublicComment@cleanpoweralliance.org. To enable an opportunity for review, written comments should be submitted at least 72 hours but no later than 24 hours in advance of the noticed Board meeting date. Any written materials submitted thereafter will be distributed to the

Clean Power Alliance Board of Directors
June 6, 2019
DRAFT AGENDA

Board at the Board meeting. Any written submissions must specify the Agenda Item by number, otherwise they will be considered General Public Comment.

Members of the public may also participate in this meeting remotely at the following addresses:

Calabasas City Hall – Council Conference Room
100 Civic Center Way, Calabasas, CA 91301

Ventura County Government Center
Channel Islands Conference Room, 4th Floor Hall of Administration
800 South Victoria Avenue, Ventura, CA 93009

Whittier City Hall – Admin Conference Room
13230 Penn Street, Whittier, CA 90602

I. WELCOME AND ROLL CALL

II. GENERAL PUBLIC COMMENT

III. CONSENT AGENDA

1. Approve Minutes from May 2, 2019 Board of Directors Meeting
2. Approve Task Order No. 4 between CPA and The Energy Authority (TEA) for XX
3. Approve Amendment No. X to Professional Services Agreement between CPA and Maher Accountancy for XX
4. Approve Policy No. X Regarding Vendor Communications
5. Receive and File Report from the May 9, 2019 Community Advisory Committee Meeting

Clean Power Alliance Board of Directors

June 6, 2019

DRAFT AGENDA**IV. REGULAR AGENDA****Action Items**

6. Adopt Resolution No. XX to Approve 2019 Rates for Non-Residential Customers (Phases 1, 2, 4) and Resolution No. XX to Approve 2019 Rates for Residential Customers (Phase 3)
7. Approve Proposed Fiscal Year 2019/20 Annual Budget
8. Approve Long-Term Power Purchase Agreements

V. MANAGEMENT UPDATE**VI. GENERAL COUNSEL UPDATE****VII. COMMITTEE CHAIR UPDATES**

Director Lindsey Horvath, Chair Legislative & Regulatory Committee

Director Julian Gold, Chair, Finance Committee

Director Carmen Ramirez, Chair, Energy Planning & Resources Committee

VIII. BOARD MEMBER COMMENTS**IX. REPORT FROM THE CHAIR****X. ADJOURN – TO REGULAR MEETING JULY 18, 2019**

Public Records: Public records that relate to any item on the open session agenda for a regular Board Meeting are available for public inspection. Those records that are distributed less than 72 hours prior to the meeting are available for public inspection at the same time they are distributed to all, or a majority of, the members of the Board. The Board has designated Clean Power Alliance, 555 W. 5th Street, 35th Floor, Los Angeles, CA 90013, as the location where those public records will be available for inspection. The documents are also available online at www.cleanpoweralliance.org.

CLEAN POWER ALLIANCE of SOUTHERN CALIFORNIA					
FY 2019/2020 BUDGET					
DRAFT					
A	B	C	D	E	
	FY 2018/19 Budget (Amended)	FY 2019/20 Budget	Change	% Change	
4	NET ENERGY REVENUE	35,758,000	55,759,000	20,001,000	56%
	OPERATING EXPENSES				
5	Staffing	2,467,000	4,852,000	2,385,000	97%
6	Technical services	1,705,000	1,777,000	72,000	4%
7	Legal services	713,000	1,195,000	482,000	68%
8	Other services	410,000	539,000	129,000	31%
9	Communications and marketing services	433,000	349,000	(84,000)	-19%
10	Customer notices and mailing services	2,577,000	300,000	(2,277,000)	-88%
11	Data management services	5,020,000	11,930,000	6,910,000	138%
12	Service fees - SCE	1,226,000	2,215,000	989,000	81%
13	Local programs	-	1,200,000	1,200,000	
14	General and administration	609,000	809,000	200,000	33%
15	Occupancy	156,000	414,000	258,000	165%
16	TOTAL OPERATING EXPENSES	15,316,000	25,580,000	10,264,000	67%
17	OPERATING INCOME	20,442,000	30,179,000	9,737,000	48%
18	Finance and interest expense	279,000	588,000	309,000	111%
19	Depreciation	6,000	12,000	6,000	100%
20	TOTAL NON OPERATING EXPENSES	285,000	600,000	315,000	111%
21	Interest Income	69,000	849,000	780,000	1130%
22	TOTAL NON OPERATING REVENUE	69,000	849,000	780,000	1130%
23	CHANGE IN NET POSITION	20,226,000	30,428,000	10,202,000	50%
24	NET POSITION BEGINNING OF PERIOD	(2,676,840)	17,549,160	(2,676,840)	100%
25	NET POSITION END OF PERIOD	17,549,160	47,977,160	7,525,160	43%
	<i>Other Uses</i>				
27	Capital Outlay	22,500	574,000	551,500	2451%
28	Depreciation	(6,000)	(12,000)	(6,000)	100%
29	CHANGE IN FUND BALANCE	20,209,500	29,842,000	9,644,500	48%
	<i>Note: Funds may not sum precisely due to rounding</i>				

Proposed Fiscal Year 2019/2020 Budget

Net Energy Revenue (\$55,759,000, +56%) Net Energy revenue represents the difference between revenue and the cost of energy.

Staffing (+\$2,384,813; 97% increase): Staffing costs include salaries and benefits payable in accordance with CPA's Board approved Employee Handbook. Increased costs result from the full year effect of staff hired during FY 2018/19, the insourcing of core activities, the hiring of new staff as described in the organization chart appearing in Attachment 1, and a budget allowance for increased staff benefits equal to 6.5% of salaries. Staff plan to present revisions to staff benefits to the Executive Committee in the first quarter of FY 2019/20.

Technical services (+\$72,000; 4% increase): Technical services include rate setting and energy management related services such as scheduling coordination, rate setting, energy portfolio management consulting services, including assistance with risk management, and support for the 2020 Request for Offers for Long Term Clean Energy Resources (Long Term RFO). Providers of technical services include The Energy Authority (portfolio/risk management and scheduling) and MRW Associates (rates and revenue modeling). In nearly all cases, contracts for technical services for FY 2019/20 are under negotiation or RFOs for technical services have not yet occurred. The 4% increase reflects the insourcing of portfolio management and rate setting services.

Legal services (+\$367,000; 52% increase): Legal services support CPA's contracting, including contracting for short term energy, resource adequacy, long term renewable energy, and other activities. Increased costs will support current and additional contracting for long term renewable energy, increased regulatory activity and compliance, and a review of CPA's employment policies and benefits. Providers of Legal Services include Hall Energy Law, Clean Energy Counsel, and Holland & Hart (energy contracting), Braun Blasing Smith Wynne (CPUC compliance) and Buchalter (CPUC rate and other proceedings).

Other services (+\$129,000; 31% increase): Other services represent professional services not budgeted under Technical or Legal services and include costs associated with support for the local programs strategic planning project (Arup), financial auditing (TBD), planning and brokerage services associated with CPA's move to permanent offices (TBD), strategic planning services that will support the development of a technology road map (TBD), information technology (Neutrino Networks) and support related services. The 31% increase reflects the insourcing of accounting services.

Customer notices and mailing services (-\$2,277,000, 88% decrease): FY 2018/19 budgeted notices and mailing services supported the enrollment of residential and commercial customers in February and May 2019 respectively. Budgeted FY 2019/20 notices and mailing services represent a contingency.

Communications and marketing services (-\$84,000; 19% decrease): Communications and related services include costs associated with customer outreach, marketing, branding, website management, translation, advertising, special events and sponsorships. Decreased budgeted costs arise from reduced activity associated with customer enrollments in FY 2019/20 and the insourcing of marketing activities.

Data management services (+\$6,910,000; 138% increase): Data manager costs are based on the number of customer meters served by CPA and per-meter rates charged by CPA's data manager. Increased data manager costs arise from the full year effect of enrolling residential and commercial customers in February and May 2019 respectively.

Service fees – SCE (+\$989,000; 81% increase): Service fees are charged by SCE for a variety of billing and administrative services provided by SCE. Increased SCE fees arise from the full year effect of enrolling residential and commercial customers in February and May 2019 respectively.

General and administration (+\$198,000; 33% increase): General and administration costs include office supplies, phone, internet, travel, dues and subscriptions, and other

related expenses and include fees associated with CPA's membership in the CCA trade organization California Community Choice Association (CalCCA). Increased general and administrative charges arise from increased staffing and the planned move into permanent offices.

Occupancy (+\$258,000; 165% increase): Occupancy costs include the costs of leasing CPA's offices, temporary accommodation for board meetings, educational events, and utility costs. The increase in occupancy costs arises from increased staffing and the planned move into permanent offices.

Customer Programs (+\$1,200,000, new): Customer programs represent direct costs associated with providing energy programs to CPA customers. Direct costs typically support customer rebates and program implementation. Costs associated with customer programs will support the implementation of a to be determined distributed energy resources pilot program. Staff plans to provide additional information regarding customer programs to the Finance Committee in May 2019 once additional program planning and design work has occurred.

Finance and interest expense (+\$309,000; 111% increase): Finance and interest expenses represent fees, borrowing and letter of credit costs associated with CPA's loan facility. The increase reflects expected utilization of the line of credit in the first quarter of FY 2019/20, payment of loan and non-utilization fees to River City Bank and includes a contingency.

Interest income (+\$780,000; 1130% increase): Increased interest income results from higher balances in savings accounts.

Capital outlay (+\$551,000): Expenditures associated with capital outlay will support the purchase of furniture, computers, audio visual equipment used at Board and other meetings, and a contingency for leasehold improvements. Increased capital outlay arises from increased staffing and planned move into permanent offices.



Staff Report – Agenda Item 3

To: Clean Power Alliance (CPA) Executive Committee
From: Ted Bardacke, Executive Director
Subject: SCE Request for Higher Return on Equity
Date: May 15, 2019

BACKGROUND

At the May 2 Board Meeting, the issue was raised about potential impacts to CPA customers due to SCE's pending request to the California Public Utilities Commission (CPUC) to increase shareholder returns to 16.6% from the current 10.3%, with fire risks accounting for most of the increase. Coupled with a similar request SCE made to the Federal Energy Regulatory Commission (FERC) to increase shareholder returns to 17.1%, an average home that pays \$100 per month to SCE could see bills rise by \$14.40 a month if both requests are approved. Approximately \$12 of this potential monthly increase is related to the CPUC request.

Staff is seeking feedback from Executive Committee members on whether and how CPA should be involved in this issue. CalCCA has determined that, given that its budget and staff resources are allocated to higher priority regulatory matters affecting core CCA business issues, it will not be actively working on this matter at either the state or federal level. Joint action with other CCAs and/or Publicly Owned Utilities remains a possibility.

PROCEDURAL CONSIDERATIONS

Regarding the CPUC request, the deadline to protest or respond is May 24. After that deadline, CPA could become involved by filing a motion for a party status. Gaining party status would reserve CPA's right to intervene at some point during the process, which

could take a year or longer. In order to gain party status, CPA must demonstrate: (a) the party's interest in the proceeding; (b) the factual or legal reasons for the relief the party seeks in relation to the application; and (c) if the party seeks an evidentiary hearing, the facts that would be presented at hearing to support its position.

Filing for CPUC party status is a relatively simple procedure.

Regarding the FERC application, a response was due on May 2, 2019. CPA can still file a motion for late intervention. Doing so would require us to show that (a) we had good cause for failing to file the motion within the time prescribed; (b) our interests are not adequately represented by other parties in the proceeding; and (c) any prejudice to, or additional burdens upon, the existing parties results from permitting CPA's intervention.

If CPA can meet the late intervention standard, CPA would still need to show that:

- a) CPA has a right to participate which is expressly conferred by statute or by Commission rule, order, or other action;
- b) CPA has or represents an interest which may be directly affected by the outcome of the proceeding, including any interest as a:
 - a. Consumer
 - b. Customer
 - c. Competitor
 - d. Security holder of a party; or
- c) CPA's participation is in the public interest.

If CPA feels strongly that it should be involved in this matter at FERC, another procedural route is to join one of the several California-based public power parties that did intervene. No other CCAs have decided to participate in the FERC process.



Staff Report – Agenda Item 4

To: Clean Power Alliance (CPA) Executive Committee
From: Ted Bardacke, Executive Director
Subject: Update on 2019 Board Retreat
Date: May 15, 2019

BACKGROUND

On June 22, 2018, CPA held its first Board retreat to discuss opportunities and goals for CPA's future. At that time, CPA was moving into Phase 2 enrollment and was still in planning stages for Phases 3 and 4. The 2018 Board retreat provided an opportunity to address key short-term milestones such as rate structures as well as setting some milestones for financial policies and local program development.

To provide context and color to these key areas, CPA invited speakers from three CCAs in various stages of development (MCE, East Bay Community Energy, and Monterey Bay Community Power) to speak generally on CCA activities and participate in breakout discussions designed around the priority topics. The information shared from these three operational CCAs and the dialogue from Board members during the retreat's breakout sessions significantly helped shape CPA's growth and successful launch of service for Phase 3 and 4 customers in 2019.

2019 RETREAT PLANNING

The 2019 retreat is expected to have a slightly different format than the 2019 retreat but will maintain the goal of focusing on a limited number of issues. In addition, CPA's Community Advisory Committee (CAC) will be invited to the retreat so that the Board can get to know CAC members and the CAC can understand the Board's perspective on key

topics strategic issues facing the organization. The retreat will be held on Friday, June 28, 2019 from 8:30 a.m. to 2:30 p.m. at the Wallis Annenberg Building @ Exposition Park.

A Draft Retreat Agenda is attached. We expect to have a planning session for local programs that will involve the full Board and CAC, then a plenary and breakout session focused on three specific policy and organizational development items that the board will need to consider over the coming year. These three items are:

- CPA membership expansion / addition of new cities to CPA service territory;
- Energy market changes such as IOU restructuring and resource adequacy challenge; and
- Rates (e.g. future time-of-use changes for residential customers, de-coupling from SCE rate-setting process)

Staff is currently reaching out to potential speakers for each of these topics to share lessons learned and statewide perspectives.

Attachment: 1) Draft 2019 Board Retreat Agenda



**Clean Power Alliance of Southern California
Board of Directors Retreat**

DRAFT

Friday, June 28, 2019

8:30 a.m. to 2:30 p.m.

Wallis Annenberg Building @ Exposition Park
700 Exposition Park Drive, Los Angeles, CA 90037

- I. 8:30 a.m. – Registration (Breakfast Provided)**
- II. 8:45 a.m. – Public Comment, Opening Remarks from Board Chair and Executive Director**
- III. 9:00 a.m. – Local Programs Strategic Planning Workshop (Facilitated by ARUP)**
- IV. 11:00 a.m. – Break**
- V. 11:15 a.m. – Plenary Session Panel Session**
 - 1. CPA Membership Expansion*
 - 2. Emerging Energy Market Issues*
 - 3. Rates*
- VI. 12:15 p.m. – Group Photo, Pick Up Lunch, Move to Breakout Sessions**
- VII. 12:45 p.m. – Breakout Sessions on Plenary Session Topics**
- VIII. 1:45 p.m. – Report Out from Breakout Sessions**
- IX. 2:15 p.m. – Closing Comments**
- X. 2:30 p.m. – Adjourn**